REF ID: A6531 Jack delivered to Reserve

GENTLEMEN, I FEEL GREATLY HONORED TO HAVE BEEN ASKED TO SPEAK TO YOU TODAY. LAST WEEK SECRETARY OF DEFENSE FORRESTAL ADDRESSED THE GRADUATING CLASS AT WEST IN HIS OPENING REMARKS HE STATED , . THAT HE HAD ASKED HIS ADVISERS WAT HE SHOULD SAY TO THESE YOUNG MEN. ANSWER WAS THEY WILL NOT CARE WHAT YOU TALK ABOUT JUST SO IT IS BRIEF." I AM SURE YOU GENTLEMEN FEEL THE SAME WAY AND I LIKEWISE WILL BE BRIEF.

YOU HAVE BEEN PRIVILEGED TO COME HERE FOR TWO WEEKS OF ACTIVE DUTY AT UNCLE SAM S EXPENSE. I SAY PRIVILEGED ADVISEDLY. SOME OF YOU MAY BEEL THAT YOUR TIME HAS NOT BEEN TOO WELL SPENT:

THAT YOU COULD HAVE BEEN EMPLOYED ON MORE INTERESTING WORK, OR MORE! ALONG THE LINES ON WHICH YOU HAD PREVIOUSLY BEEN EMPLOYED. THERE ARE SEVERAL REASON WHY THIS COULD NOT BE, AMONG WHICH IS THE RESTRICTION IMPOSED BY THE DEPART-MENT OF THE ARMY REGARDING WHAT CATEGORY OF CLASSIFIED MATERIALS MAY BE RELEASED TO RESERVE OFFICERS. ANOTHER REASON IS THAT DURING YOUR PREVIOUS EMPLOYMENT YOU WERE IN ONE HIGHLY SPECIALIZED !! ACTIVITY -- ONE THAT MAY HAVE BEEN COM-PLETELY OBLITERATED BY THE CESSATION OF HOSTILITIES; AND IT IS DEPARTMENT, OF THE ARMY POLICY TO BROADEN THE VIEW-POINT AND TRAINING OF ITS OFFICERS.

A YEAR OR SO AGO THIS AGENCY LAUNCHED A BASIC AND ADVANCED COURSE OF 26 AND 46 WEEKS RESPECTIVELY, ENTITED ARMY SECURITY AGENCY OFFICER GENERAL COURSE, PART I AND PART II. THESE COURSES ARE DESIGNED TO GIVE OFFICERS A GROUNDING AND APPRECIATION OF ALL PHASES OF ASA ACTIVITIES SO THAT THEY WILL BE ABLE. TO SUPERVISE ANY OF THEM. ONLY IN THIS WAY CAN OFFICERS BE OF MOST EFFECTIVE -USE TO THE AGENCY. OF COURSE, IT IS EXPECTED THAT AN OFFICER WILL CONCEN-TRATE ON ONE SPECIALTY IN ACCORDANCE WITH HIS APTITUDES AND CAPABILITIES, AND WHEREVER POSSIBLE HE WILL BE PLACED ON SUCH JOBS. AND SO WITH YOU GENTLEMEN.

YOU MAY BE CALLED UPON TO DIRECT MANY DIVERSE ACTIVITIES IN A FUTURE EMERGENCY, - AND IT IS INCUMBENT UPON THE AGENCY AND UPON YOU TO BRYADEN YOUR KNOWLEDGE TO THE GREATEST EXTENT POSSIBLE. YOU ARE PART OF THE ARMY, A VERY VITAL PART. UPON YOU THE COUNTRY DEPENDS FOR ITS MAJOR EFFORT IN TIME OF EMERGENCY. THE ARMY TEAM CONSISTS OF THE REGULARS, THE NATIONAL GUARD, AND THE RESERVES. NO ONE OF THEM CAN AFFORD TO ASSUME THAT ANY ONE OF THEM CAN CARRY THE BURDEN ALONE. EACH ONE OF THEM MUST ASSIST AND ENCOURAGE THE OTHERS. AND EACH INDIVIDUAL OF ANY OF THEM MUST NOT OVER-LOOK ANY OPPORTUNITY TO PUBLICIZE AND

FURTHER THIS CONCEPT. THE COUNTRY
COMES FIRST, ANYTHING ELSE OF A SELFISH
NATURE MUST BE SUBORDINATED. YOU AND
I CAN CITE MANY EXAMPLES OF VIOLATIONS
OF THIS PRINCIPLE. PUT LET US BE SURE
THAT YOU AND L ALWAYS KEEP IT IN MIND
AND PRACTICE IT.

THE MOST OF YOUR OPPORTUNITIES WHILE
HERE DURING THE PAST TWO WEEKS, AND
I HOPE YOU WILL RETURN OFTEN. WE WILL
ALWAYS TRY TO MAKE YOUR STAY PLEASANT
AND PROFITABLE. WE WELCOME ANY SUGGESTIONS YOU MAY HAVE FOR IMPROVEMENT.
THERE ARE TIMES WIEN YOU HAVE THOUGHT
THE ARMY ACTS IN STRANGE WAYS IN THE

PAST AND YOU WILL FIND IT SO IN THE FUTURE. THE ARMY IS A HUGE CALOSSUS. IT MOVES SLOWLY, IMPONDER OUSLY, AND IT MAKES MISTAKES. RED TAPE IS INEVITABLE WE HAVE TO LIVE WITH IT AND MAKE THE BEST OF IT.

LET ME LEAVE WITH YOU A QUOTATION FROM DR. REINHOLD NIERBUHR, OF THE UNION THEOLOGICAL SEMINARY--

"GOD GRANT ME THE COURAGE

TO CHANGE THE THINGS I CAN
CHANGE, THE SERENITY TO ACCEPT
THOSE I CANNOT CHANGE, AND THE
WISDOM TO KNOW THE DIFFERENCE."

I URGE UPON YOU TO CULTIVATE THIS

REF ID: A65319 Gentlemen, I for good they tomed to have been asked to speak to you toda, my remandes will listing. Frost week Secretary of Stefence Formatal addressed the graduating class at West Point In his opening remarks he stated that he had asked his advisers what he The answer was "They well not gust so it is brief." I am sure you gentlemen feel the same Evan and I likewise will be You have been privileged to come here for two weeks of active duty at Uncle Sams effense. I say privilezed advisedly Some of you may feel that your true has not diem too wellopent; that you could have been suployed on more intersting

work, or more along the hurs on which you had previously, been employed. There reveral reasons why the could rest be, among which are restriction imposed by the Department of the an regarding what classified materials maybe released to Riseme Officers. Somother reason is that during your provious enfloyment you were in one highly specialized activity obliterated by the cessation of hostilities; and it is department of the army policy to broaden the viewpoint and training of its officers. a year or so ago this agency launched a barin and advanced course if arm Security agency Goneral Course. This courses and closing and to give officers a grounding and appreciation of allphases of ASA activities so that they will able to fire supervine any of them, Orly in the way can office be of most effectively use to the agreey, of course it is expected that an iffice will concentrate on one specially in accordance with his aptitudes and copeabilities; and whenever possible he will be placed on such jobs and so with you gentlemen you may be called upon to direct many deverse activities inafution aningency; and it is incumbered upon the again and you to broaden your knowledge to the speaked attent it le. you are part of the any, a von vital part. Upon you the country defined for its

major effort in true of energency The army team consists of the Regulais, the natural gurand and the Keserves. no one of them can offord to assume that any one of them can carry the bunder alone. Each one of them must arrist and meanings the others. and each industral of any of them must not ownlook any opportunity to publicize and further the concept. The country comes first, anything else of a selfish restine must be subordinated. you and I can lite many expanseles of violations of the principle. But let us he sure that you and I always keep it in mud and practice it. I hope you gentlemen, have made the most of your opportunities while her during the past two

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week or I hope you will return as the to provide, We will always try to make your stay as pleased, as forwitte There are times when you trave thought the army arts in strange ways in the past and The arm, is a longe colors with the moves slowly, imponderously; Ked take is mevitable. We have to live with it and make the best for man have for improvement any organistical and the book with you a guilding from Dr. Reight Hierbriler of the Union Theological many. God grant me the serenity to accept the things carried change; the course to change the things I can join the wind the wind to Unge upon you to cultivite the attitude of mind.